

# Town of Shediac

## Annual Report

2019



Town of Shediac  
290 Main Street  
Unit 300  
Shediac, NB  
E4P 2E3

# **Town of Shediac**

## **Annual Report**

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## **MESSAGE FROM THE MAYOR**

After 16 years of status quo, Shediac Town Council decided to increase the tax rate in 2018 to maintain and improve the level of service offered to its citizens, to manage its assets responsibly and efficiently, to replenish its reserve funds for future projects and to maintain a reasonable debt level. In 2019, Council decided, however, to maintain the 2018 rate with no new increase.

In 2019, Council therefore approved a \$12,588,390 budget, including a \$1.4984 tax rate freeze per \$100 of assessed value.

The Town of Shediac is among the fastest growing towns in the last ten (10) years, and Council wants to ensure this growth continues for the future generations. We had to consider every option available to us during the budget deliberations to ensure sound management of municipal funds in the long term.

The municipality must continue to offer services that citizens of Shediac are entitled to expect. We will need to sustain sound and creative management of our assets, replenish the reserve funds for major projects or contingencies as well as reduce the level of municipal debt by funding some capital projects out of our general operating fund.

Several great projects were carried out in 2019, including the smart energy community project. As of today, more than 500 residences in the town of Shediac are taking part in this project, making the town of Shediac a pioneer in this field. The development of a solar farm will begin soon on Lino Road along Route 15, which will allow the federal pension centre located on Weldon Street to use renewable energy. The town will also see its multipurpose centre transformed so that it can be powered by solar panels and thus become a net zero building. Shediac is therefore unique thanks to this transformation in the area of energy.

2019 saw major announcements, including the Homarus project announcement, a \$8 million-plus project. This project should begin in 2020 to be completed in 2021.

The town has the wind in its sails. The launch of the new logo and brand “Feels like Shediac” in 2019 clearly reflects the vitality that makes Shediac unique and one of the most attractive towns in New Brunswick and Atlantic Canada for quality of life.

**Roger Caissie**  
**Mayor**

# **Town of Shediac 2019 Annual Report**

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## **FOREWORD**

This report was prepared in accordance with Section 105 of the Local Governance Act and Regulation 2018-54.

It contains general information on the Town of Shediac, namely its population, its tax base, its tax rate and its user fees, as well as detailed information on Council, subsidies and the types and costs of services provided. The 2019 audited financial statements are shown in Appendix II.

## MUNICIPAL PROFILE

The Town of Shediac, whose population consisted of 6,664 people in 2016 according to Statistics Canada, is located in Westmorland County, in southeastern New Brunswick. The town is known for its tourist attractions and its huge popularity during the summer months.

Situated near the Northumberland Strait, the town is known around the world for its lobster, which prompted it to declare itself the **LOBSTER CAPITAL OF THE WORLD**. The Town of Shediac certainly took advantage of this abundant natural resource and in 1949 the municipality staged the very first Shediac Lobster Festival. Additionally, the lobster is used on the municipality's official logo and is retained in the coat-of-arms.

The municipality's services include administration, protective services, municipal operations, water supply services as well as recreational, cultural and tourism services. The Town of Shediac also has an economic development department. The municipality employs 36 people on a full-time basis and 4 seasonal employees that are divided as follows: Administration (18), Municipal Operations (10) and Community Living (8 full-time and 4 seasonal).

The Town's website is the ideal place to get information on the municipality, namely information about Council, staff contact information as well as Council meeting agendas and minutes and more useful information for citizens. You can access the municipality's website at [www.shediac.ca](http://www.shediac.ca)

You can also visit Town Hall located at 290 Main Street, Suite 300.



## HISTORY OF SHEDIAC

Shediac was present in the early development of transportation in all its forms across the country and especially in the Maritimes. Because of its geographical location, the Aborigines used Shediac as a base before the portage route to the Bay of Fundy and a launch site for "Minetoo Abegweit", meaning island that rests on the waves. In the 17<sup>th</sup> and 18<sup>th</sup> century with the arrival of the French settlers, "Gédaïque" as it was called at the time played the same role in linking the French Bay and the Red Sea and also served as a launch site for traveling to Saint John Island.

At the beginning of the 19<sup>th</sup> century, paths trampled on for thousands of years became the first truly organized means of public transportation in the Maritimes. New Brunswick's first public road was constructed between Shediac and Moncton in 1816. It was on this road that the first public transit service for the east coast started up. It is therefore not surprising that the first railroad in the Maritime Provinces was established in Shediac, and the first passengers were transported from Shediac to Moncton in August of 1857 on the European and North American Railway. Shediac was one of the most important railway centres in the country before the operations moved to Moncton following the fire of 1872. The only remaining trace of that era is the old train station, which lasted until the 1980s when the old railway lines were relocated to accommodate an office building which would eventually house the Department of Supply & Services Superannuation.

Historically, Shediac was the launch site for reaching Prince Edward Island. Starting in 1839, a public wharf was erected by the colonial government from which cargo boats regularly launched to reach the island, and in 1858 the first ferry service was inaugurated between Shediac and alternatively Summerside or Charlottetown, Prince Edward Island.

Shediac was also instrumental in the development of air transport. The first transatlantic airmail sent to Lancashire, England was stamped at the Shediac Post Office on June 24, 1939. Prior to that, in July 1933, the first air squadron left Italy to cross the Atlantic Ocean. Twenty-five hydroplanes under the command of General Italo Balbo safely landed on the calm waters of Shediac Bay. The first commercial flights from North America to Europe departed from the Shediac terminal of Pan American Airways on July 19, 1937. The "Clipper" stopped in Shediac once a week to refuel. The breakout of World War II in September of 1939 saw the decline of the hydroplanes and as a result, the Shediac terminal shut down its operations. The Royal Canadian Air Force also used the wharf during the war for its smaller planes.

Shediac is therefore unique in Canada in that it was intimately linked to the early stages of all forms of public transportation: public roads, railway, passenger/cargo ships and ferries, as well as commercial aviation. Rich in history and culture, Shediac is recognized for its forward thinking: the site of the **first** shipbuilding yard, the **first** steam sawmills in New Brunswick, not to mention the **first** passenger railway in the Maritimes.

In the 19<sup>th</sup> century, the Shediac region experienced a boost in the local economy with the timber trade. Being well-positioned thanks to its natural resources and geographic location (the Queen's harbour and wharf), Shediac was a suitable location for sawmills at the time. One of the first sawmills was located on the Scoudouc River. It would have been operational by the 1820s. In 1840, the parish of Shediac had approximately fifteen sawmills. The rush resulting from this economic boom in the timber industry is evident in the statistics where in 1846 four million feet of beams and boards were shipped by Scovil's Mill to the European markets.

In 1864, seventeen million feet of beams and boards were shipped. In Shediac, a strong majority of mature men worked in the woodlands and the town's numerous sawmills. A large workforce also extracted timber at the port in Pointe-du-Chêne and the railway station's wharf.

In the 19<sup>th</sup> century, merchandise was shipped from New Brunswick to foreign markets by sea. Because of its geographic location and vast reserves of timber, Shediac was the perfect site to construct sailing ships. In 1817, the first ship built in Shediac was officially launched. This ship, built by Bowen Smith, was made of wood that was entirely carved by hand. With the emergence of new means of transportation, roads for instance, as well as the development of the shipping industry in other major centres of the Maritimes, shipbuilding in this area gradually fizzled out.

As in every Acadian community, agriculture played a major role in the development of Shediac. In the early 1870s, Chesley Tait's family-owned business developed an industry that, for many years, changed the economic history of Shediac. While on a trip to Bermuda, Alexander J. Tait saw an opportunity to expand the business and develop the potato industry in his little seaside village. On his return to Shediac, he wasted no time in convincing local farmers to cultivate potatoes on a larger scale. During the first twenty years of the 20<sup>th</sup> century, approximately one hundred thousand barrels of potatoes were shipped from here by rail or by sea to foreign markets in Bermuda and the West Indies, as well as to the rest of Canada.

Situated near the strait of Northumberland, Shediac is famous around the world for its lobster. Shediac refers to itself as the **"LOBSTER CAPITAL OF THE WORLD"**. The first mention of the word "lobster", a word attributable to Captain Parkhurst, appears in the Maritimes Archives as far back as 1578. The Town of Shediac did not fail to capitalize on this abundant natural resource, hosting the very first Shediac Lobster Festival in 1949.



## TOWN COUNCIL

Shediac Town Council is made up of a mayor and eight councillors, elected every four years. The current council was elected in May of 2016. At the 2016 elections, the Mayor was Jacques LeBlanc, who resigned in 2018 following his election as MLA for Shediac-Beaubassin-Cap-Pelé. In a by-election held on December



10, 2018, Roger Caissie (a councillor at the time) was elected by acclamation as Mayor and Mr. Jean-Claude Bertin was elected as councillor.



**Front row, from left to right:** Laura Gallant, Councillor; Roger Caissie, Mayor; and Patricia Bourque-Chevarie, Deputy Mayor.

**Back row, from left to right:** Raymond Cormier, Councillor; Jean-Claude Bertin, Councillor; Sylvie Collette-Boudreau, Councillor; Germaine Gallant, Councillor; Gilles Brine, Councillor; and Paul Boudreau, Councillor.

## Members of Council and their internal/external committees

Mayor **Roger Caissie** is the municipality's representative with the South-East Regional Service Commission, serves as an ex officio member on every municipal committee and is responsible for liaising



with the municipality's Administration.

In 2019, Deputy Mayor **Patricia Bourque-Chevarie** served on the following committees:

**Internal committees:** Improvement and Communities in Bloom, Fall Festival, Town Hall and Multipurpose Centre.

**External committees:** South-East Regional Service Commission, Beauséjour Family Crisis Resource Centre, Centre-ville Shediac Downtown Inc., Lobster Festival.

In 2019, Councillor **Laura Gallant** served on the following committees:

**Internal committees:** Parks, Programs and Animation, Dangerous and Unsightly Premises, Protection, Urban Planning.

**External committees:** Greater Shediac Sewerage Commission, Planning Review Committee (SERSC), Pointe-du-Chêne Port Authority.

In 2019, Councillor **Germaine Gallant** served on the following committees:

**Internal committees:** Parks, Programs and Animation, Heritage (Old Train Station and Pascal Poirier House), Newcomers (CAFi) and Youth.

**External committees:** Lobster Festival, Shediac Bay Watershed Association, Tree of Hope.

In 2019, Councillor **Sylvie Collette-Boudreau** served on the following committees:

**Internal committees:** Improvement and Communities in Bloom, Newcomers (CAFi), Youth and Multipurpose Centre.

**External committees:** Tree of Hope, Tennis Club and Maurice Léger Foundation (Kickball).

In 2019, Councillor **Raymond Cormier** served on the following committees:

**Internal committees:** Dangerous and Unsightly Premises, Wall of Fame, Urban Planning and Town Hall.

**External committees:** Greater Shediac Sewerage Commission, Scoudouc Industrial Park and Greater Shediac Chamber of Commerce.

In 2019, Councillor **Gilles Brine** served on the following committees:

**Internal committees:** Collective Sign and Linguistic Landscape, Protection, Urban Planning and Town Hall.

**External committees:** Minor Hockey and Ringette Association, Shediac Pickleball Club, Shediac Marina and Greater Moncton Airport.

In 2019, Councillor **Paul Boudreau** served on the following committees:

**Internal committees:** Parks, Programs and Animation, Wall of Fame, Cultural Policy, Winter Carnival and Climate Change Adaptation.

**External committees:** Shediac Motorcycle Rally, Greater Shediac Chamber of Commerce, Greater Shediac Community Gardens, Soccer and Sunday Market.

In 2019, Councillor **Jean-Claude Bertin** served on the following committees:

**Internal committees:** Collective Sign and Linguistic Landscape, Heritage (Old Train Station and Pascal Poirier House), Cultural Policy, Fall Festival and Winter Carnival.

**External committees:** Shediac Relay for Life, Shediac Public Library, Age-Friendly Municipalities (AFM) and Vestiaire St. Joseph.



## Compensation of Council members

Section 49 of the Local Governance Act states that local governments may pay salaries and allowances to mayors and councillors. Salaries and travel costs for local government business outside the town of Shediac are authorized under general policy No 17-02 “Expenses – Council Members Duties”. In 2019, the salaries and costs amounted to \$162,106. They are shown in detail in Table 1 below.

**Table 1**

*Salaries and costs of Council:*

<b>Members of Council in 2019</b>	<b>Salaries</b>	<b>Travel and meeting costs</b>
Mayor Roger Caissie	19,080	\$18,000
Deputy Mayor Patricia Bourque-Chevarie	10,545	\$7,794
Councillor Laura Gallant	9,136	\$3,348
Councillor Germaine Gallant	9,136	\$6,788
Councillor Sylvie Collette-Boudreau	9,136	\$6,374
Councillor Raymond Cormier	9,136	\$6,762
Councillor Gilles Brine	9,136	\$6,800
Councillor Paul Boudreau	9,136	\$6,800
Councillor Jean-Claude Bertin	9,136	\$5,863

## Council Meetings

All Council meetings are held in Council Chambers at Town Hall, located at 290, Main Street, main floor. Regular meetings take place on the last Monday of each month, and the plenary meeting takes place every third Monday of the month.

A special meeting is held when Council determines that matters cannot wait until the regular meeting to be addressed or that they require a lengthy discussion. The public may consult the meeting minutes at the clerk's office during regular working hours. They are also published on the Town's website.

In 2019, the following meetings were held:

Regular: 10

Special: 4

Please refer to Appendix I for types and dates of meetings, membership participation and methods of participation.

## PROPERTY TAX RATES AND USER FEES

In 2019, the town of Shediac's tax base was \$673,693,400 and the tax rate for residential properties was

\$1.4984 per \$100 of assessed value. In 2019, the local property taxes for a residence assessed at \$100,000 was \$1,498.40.

The Town conducted a few annexations in recent years, and the tax rate varies depending on the services provided in these areas. The town of Shediac therefore has a total tax base of \$682,166,400.00, and breaks down as follows: Town of Shediac \$673,693,400 (\$1.4984/\$100), Harbourview \$2,984,700 (\$1.4984/\$100), Shediac Parish \$4,312,100 (\$0.7942/\$100), Scoudouc Road \$1,036,500 (\$0.8679/\$100) and Portion of Shediac Cape \$139,700 (\$0.4137/\$100).

Additionally, the municipality provides water supply services for a fee. The residential water user fees were \$365 in 2019. However, users who paid their water bill before March 31 received a \$34 discount for a total amount of \$331.

The municipal sewerage system is operated and managed by a regional organization, i.e. the Greater Shediac Sewerage Commission. The cost for sewerage services in 2019 was \$319.00.

The town also has a business improvement area (ZAA/BIA) that is managed by the Downtown Corporation. In 2019, the Corporation had a \$105,015 budget. The municipal assessment base for the business improvement area (BIA) was \$52,507,700 and the tax rate was \$0.20 per \$100 of assessed value.

## **SOCIAL AND ENVIRONMENTAL SUBSIDIES**

One of the local government's objectives, as stated in the Local Governance Act, is to improve the community's economic, social and environmental well-being. Thanks to their efforts, local organizations are supporting the municipality's mission. This report only lists subsidies in the amount of \$500 or more. For more information, please contact the staff at Town Hall.

In 2019, the municipality of Shediac provided subsidies in the amount of \$500 or more for a total of \$100,745 to the following programs and organizations:

<b>Shediac Lobster Festival</b>	<b>\$20,000</b>
<b>Greater Shediac Chamber of Commerce</b>	<b>\$15,000</b>
<b>Vestiaire St. Joseph</b>	<b>\$11,195</b>
<b>Royal Canadian Legion</b>	<b>\$10,000</b>
<b>Beauséjour Family Crisis Resource Centre</b>	<b>\$7,000</b>
<b>MFB School</b>	<b>\$5,000</b>
<b>Shediac Tennis Club</b>	<b>\$4,900</b>
<b>Université de Moncton (Évolution Campaign)</b>	<b>\$3,500</b>
<b>Polyvalente LJR (Donation)</b>	<b>\$3,500</b>
<b>Community Gardens</b>	<b>\$3,150</b>
<b>Tree of Hope (Radiothon)</b>	<b>\$2,500</b>
<b>Polyvalente LJR (Water Bottle Filling Station)</b>	<b>\$2,500</b>
<b>George Gallant Race</b>	<b>\$2,000</b>
<b>Polyvalente LJR (Foundation - bursaries)</b>	<b>\$1,500</b>
<b>Able Sail</b>	<b>\$2,000</b>
<b>St. Joseph Parish</b>	<b>\$1,000</b>
<b>CAFi (Centre for newcomers)</b>	<b>\$1,000</b>
<b>Trinity United Church</b>	<b>\$1,000</b>
<b>Crime Stoppers</b>	<b>\$500</b>

The Town has a subsidy policy: \$100 per child to participate in various sporting and cultural competitions taking place outside the town limits. In 2019, more than 47 subsidies were granted for a total amount of \$4,700.

## ECONOMIC DEVELOPMENT ACTIVITIES AND SUBSIDIES

In 2019, the Town of Shediac developed a new corporate image aimed at promoting the town as a destination place for different events and activities. The result was the brand “Experience Shediac”.



The Town therefore supported, in 2019, several initiatives aimed at promoting the town as a destination place, which generated economic activity. The Town made contributions mostly through sponsorships in exchange for visibility.

In 2019, the municipality of Shediac sponsored the following organizations for a total of \$40,416:

<b>Congrès mondial acadien (CMA 2019)</b>	<b>\$6,000</b>
<b>Greater Shediac Chamber of Commerce (Youth Program)</b>	<b>\$5,214</b>
<b>Jump Start (Kickball Tournament)</b>	<b>\$5,000</b>
<b>Polyvalente LJR (Foundation Gala)</b>	<b>\$3,500</b>
<b>Shediac Rotary Club (Culinary Gala)</b>	<b>\$2,747</b>
<b>Greater Shediac Chamber of Commerce (Job Fair)</b>	<b>\$2,607</b>
<b>MFB School (BBQ)</b>	<b>\$2,272</b>
<b>Greater Shediac Chamber of Commerce (Entrepreneurship Gala)</b>	<b>\$2,190</b>
<b>Réseau des villes francophones et francophiles d'Amérique (RVFFA)</b>	<b>\$1,500</b>
<b>Héros du cœur</b>	<b>\$1,500</b>
<b>River of Pride</b>	<b>\$1,200</b>
<b>Greater Shediac Chamber of Commerce (Mayor's Speech)</b>	<b>\$1,043</b>
<b>Greater Shediac Chamber of Commerce (Golf Tournament)</b>	<b>\$1,043</b>
<b>Various golf tournaments</b>	<b>\$1,050</b>
<b>Knights of Columbus (breakfasts)</b>	<b>\$900</b>
<b>Royal Canadian Legion (Provincial Conference)</b>	<b>\$650</b>
<b>Vrai copain Action</b>	<b>\$500</b>
<b>New Brunswick Dart Association</b>	<b>\$500</b>
<b>Village des sources</b>	<b>\$500</b>
<b>Minor Hockey Tournament</b>	<b>\$500</b>

The Town also has two incentives policies for commercial and residential development that are managed by the Economic Development Department. In 2019, the Town made the following contributions under these two incentives:

<b>Residential Development Incentives Policy (Policy 13-06)</b>	<b>\$103,151</b>
<b>Commercial Development Incentives Policy (Policy 12-09)</b>	<b>\$69,378</b>

## GENERAL SERVICES

A local government's budgets and services are established according to a standardized system of classification. In 2019, Council adopted a general operating budget of \$12,588,390 and the actual incomes were \$12,790,667 whereas the actual expenditures amounted to \$12,411,488, resulting in a surplus of \$379 179 \$.

The Town has an operating budget to ensure water supply services. The 2019 budget was approved at \$2,130,586. The actual incomes were \$2,108,957 and the actual expenditures for public services reached \$1,946,368, resulting in a surplus of \$162,588.

Total expenditure related to general services: \$12,411,488

## **General Administrative Services**

Total expenditure: \$1,966,713

This category includes:

Legislative services (\$217,704), i.e. expenditures relating to municipal administration, such as salaries and allowances for the mayor and councillors as well as meeting and training fees for members of Council;

Administrative and financial services (\$1,618,434), i.e. salaries and allowances for the Town Manager and office workers, offices expenses, office rental and operational and maintenance costs, professional fees, legal fees and external audit costs, property assessment costs and subsidies to organizations, liability insurance;

By-Law Enforcement Officer (\$81,404).

Human Resources (\$49,171).

## **Protective Services**

Total expenditure: \$2,154,646

This category includes:

Expenditures related to police services, i.e. RCMP (\$1,384,609);

Firefighting and rescue (\$738,268);

Animal control (\$31,769 \$).

The costs related to RCMP services are spread throughout all the municipalities that are part of the South-East Regional Service Commission.

Firefighting and rescue services are delivered by the Town of Shediac's Fire and Rescue Department. The primary facilities are located at 50 Victoria Street. The Shediac Fire and Rescue Department provides fire prevention and suppression; investigation and rescue outside the limits of the town of Shediac at 50.91%, i.e. Beaubassin-est Rural Community (7.45 %) as well as three different local service districts (43,46%). The brigade can count on the services of 38 volunteer firefighters, a full-time fire chief and assistant.

Animal control on the town's territory was carried out in 2019 by a private business under an annual contract. The budget for this service in 2019 was \$31,769.

### **Table 2**

*The Shediac Fire Department has a fleet of seven (7) vehicles, including:*

Vehicle #	Vehicle description	Vehicle make	Vehicle model	Vehicle year	Amount of water required
Shediac 14	Command vehicle	Ford	Explorer	2015	N/A



Shediac 16	Fire truck	Pierce	Maxi	2018	1250 G
Shediac 15	Truck	Chevrolet	Silverado	2016	N/A
Shediac 12	Fire truck	Freightliner	Freightliner	2012	1250 G
Shediac 10	Emergency unit	International	International	2010	N/A
Shediac 7	Fire truck	Spartan	Spartan	2000	1100 G
Shediac 13	ATV	Yamaha	Viking 4X4	2014	N/A

**Table 3**

*Table showing responses by the Shediac Fire Brigade in 2019*

<b>FIRE DEPARTMENT</b>	<b>TOWN 2019</b>	<b>COUNTY 2019</b>	<b>TOTAL 2019</b>
VEHICLE ACCIDENT	<b>24</b>	<b>52</b>	<b>76</b>
COLLISION WITH DEER		<b>3</b>	<b>3</b>
COLLISION WITH MOOSE		<b>1</b>	<b>1</b>
ASSISTING PARAMEDICS	<b>18</b>	<b>16</b>	<b>34</b>
APARTMENT FIRE	<b>3</b>		<b>3</b>
ASSISTING RCMP		<b>1</b>	<b>1</b>
ATV ACCIDENT		<b>1</b>	<b>1</b>
BBQ FIRE		<b>1</b>	<b>1</b>
BONFIRE	<b>4</b>	<b>4</b>	<b>8</b>
CARBON MONOXIDE		<b>3</b>	<b>3</b>
CHIMNEY FIRE	<b>2</b>	<b>3</b>	<b>5</b>
COMMERCIAL FIRE	<b>5</b>	<b>2</b>	<b>7</b>
RUBBLE FIRE	<b>1</b>		<b>1</b>
ELECTRICAL WIRE	<b>12</b>	<b>12</b>	<b>24</b>
ELECTRIC FIRE	<b>4</b>		<b>4</b>
FALSE ALARM	<b>41</b>	<b>19</b>	<b>60</b>
CANCELED CALLS	<b>31</b>	<b>11</b>	<b>42</b>
GRASS FIRE	<b>9</b>		<b>9</b>
FLOODED BASEMENT	<b>30</b>	<b>5</b>	<b>35</b>
HOUSE FIRE	<b>3</b>	<b>9</b>	<b>12</b>
POLE FIRE (HYDRO)	<b>3</b>	<b>8</b>	<b>11</b>
BOAT FIRE		<b>1</b>	<b>1</b>
UNKNOWN SCENTS	<b>8</b>		<b>8</b>
MUTUAL AID FIRE DEPT.		<b>10</b>	<b>10</b>
PROPANE LEAK	<b>2</b>	<b>2</b>	<b>4</b>
ANIMAL RESCUE	<b>1</b>		<b>1</b>
PERSON IN DISTRESS	<b>2</b>	<b>6</b>	<b>8</b>
VEHICLE FIRE	<b>3</b>	<b>11</b>	<b>14</b>
TOTAL CALLS			<b>387</b>

## **Transportation Services (Municipal Operations)**

Total expenditure: \$2,019,852

This category includes:

Shared services (\$1,348,663), i.e. expenditures relating to salaries (\$937,546), engineering contracts for municipal operations (\$60,658), equipment (\$205,483), workshops, sites and buildings (\$144,976).

Road services (\$671,189), i.e. road and sidewalk maintenance (\$307,335), snow removal (\$119,515), public street lighting (\$170,414) and traffic (\$73,925).

The Municipal Operations Department is made up ten (10) full-time employees.

The municipality has 48.519 kms of municipal roads and 14.756 kms of provincial roads. To help ensure the upkeep and maintenance of its roads and infrastructures, the Town relies on a fleet of fifteen vehicles to maintain its roads (including snow removal), parks and other activities relating to Municipal Operations and Community Living (recreation).

**Table 4**

*List of equipment (Municipal Operations and Recreation)*

Vehicle #	Vehicle description	Vehicle make	Vehicle model	Vehicle year	
R-1	Pickup Truck	Ford	F150 single cab	2013	
R-2	Pickup Truck	Chevrolet	Silverado 1500 4x4	2013	
R-3	Pickup Truck	Chevrolet	Silverado 1500	2013	
R-4	Pickup Truck	Chevrolet	Silverado Crew Cab	2010	
R-5	Pickup Truck	Chevrolet	Silverado 4x4 with plow	2009	
R-6	Pickup Truck	Ford	F150 single cab	2014	
R-7	Pickup Truck	Chevrolet	Silverado LT1500	2018	
T-2	Tandem Truck	Freightliner	114DS	2018	
T-5	Tandem Truck	Volvo	VHD	2017	
T-6	Pickup truck	Chevrolet	Silverado 1500	2015	
T-7	Pickup truck	Chevrolet	Silverado 1/2 Ton	2016	
T-8	Pickup truck	Chevrolet	Silverado 1 Ton	2016	
T-15	Street Sweeper	Freightliner	Freightliner Johnston	2014	
T-16	Pickup truck	Chevrolet	Silverado 2500	2013	
T-17	Tandem Truck	Volvo	VHD	2015	

In 2019, the Town carried out major work on its municipal roads. The following projects were completed in 2019:

Gallagher Street – complete reconstruction **\$3.9 million**

Ohio Road, trail and sewers **\$400,000**

Ohio Road, extension of water and sanitary sewer pipes **\$634,000**

## **Environmental Hygiene and Planning Services**

Total expenditure: \$1,707,063

Includes the following services:

### **Hygiene Services**

Total expenditures: \$393,770

Environmental hygiene services include expenses relating to the collection and disposal of solid waste as well as branch collection. The Town has a five-year contract with FERO for the collection of solid waste generated by residents. In 2019, the contract was \$220,055, which includes two bulky waste collections, one in the spring, and the other in the fall. The Town also has an agreement with Eco360 for solid waste landfill services (\$127,546). The expenditure incurred in collecting branches was \$46,469.

### **Urban and Land-Use Planning Services**

Total expenditure: \$227,085

Environmental development services include land-use planning services, which are provided by the South-East Regional Service Commission (SERSC) (\$222,038) and the Planning Review Committee (\$4,958).

## **Economic Development Services**

Total expenditure: \$338,841

This category includes:

Economic development services include expenses relating to administration (\$102,646), advertisement (\$19,265) and professional services (\$18,585).

The Economic Development Department also oversees the provision of grants for the bilingual signage program, i.e. Linguistic Landscape (\$10,716) as well as the incentives policy for residential development (\$103,151) and commercial development (\$84,478).

## **Community Living Department**

### **Tourism Services**

Total expenditure: \$747,367

Tourism services include expenses relating to the operation of the tourism centre (\$74,987), advertisement (139 308\$), tourism activities (\$34,646) as well as employee salaries and maintenance of the various tourist sites such as the Rotary Park, the downtown area, Pascal Poirier House and the Old Train Station (\$498,426).

### **Recreational and Cultural Services**

Total expenditure: \$1,965,016

This category includes expenses relating to the delivery of services provided by eight (8) full-time employees and four (4) seasonal employees (\$561,677), recreational facilities (\$759,053), community services including administrative salaries (\$219,686), as well as arts and culture (\$424,600).

In 2019, the Community Living Department had a special budget under arts and culture in the amount of \$144,829 to host special activities as part of the *Congrès mondial acadien 2019*.

We also launched, in 2019, our brand “Experience Shediac”, the aim of which is to promote the town as a tourism destination.

**Table 5**

*Detailed budget of recreational facilities*

<b>Description of facilities</b>	<b>Amount</b>
Tourism centre	\$7,488
Rotary Park	\$49,460
Operations Centre	\$81,068
Pascal Poirier House	\$16,456
Old Train Station	\$27,515
Multipurpose Centre	\$441,289
Arena	\$248,306
Green space	\$10,264
Baseball and soccer fields	\$29,764
Playgrounds, tennis and trails	\$45,332
Trees	\$16,847
Other	\$46,027

User fees for recreational facilities and programs differ according to the facility and program offered. The following fees were charged:

***Hourly fee for use of the Shediac Festival Arena:***

*Group of youth (Minor hockey, ringette, etc.): \$145/hour*

*Other groups (Gentlemen’s league, etc.): \$226.00*

**Shediac Public Library services**

Total expenditure: \$31,500

The Public Library’s services include office expenses with the exception of salaries, which fall under the responsibility of the Province of New Brunswick.

The services provided by the library’s team include programs for adults and young adults, programs for youth.

## Financial Services

Total expenditure: \$2,598,196

This category includes interest on short- and long-term loans, principal repayment of the long-term debt, financing deficits of previous years and transfers to the reserve fund for future expenses and capital expenditures.

In 2019, the municipality repaid \$1,103,000 of the principal of the long-term debt and paid \$427,285 in interest on the long-term debt and \$22,304 in interest on temporary borrowings.

In 2019, the Town of Shediac made capital expenditures from its general fund. Twelve (12) projects were carried out for a total of \$906,007 in addition to transferring \$139,600 to its Reserve Fund for future projects.

**Table 6**

*Capital projects paid from the General Fund*

Description of projects	Amount
Trail and storm sewers (Ohio Road)	\$326,611
Extension of services on Ohio Road	\$193,987
LED signs	\$166,528
Replacement of vehicles (Municipal Operations)	\$55,627
Sidewalk renewal	\$114,489
Equipment (Operations Centre)	\$16,842
Planning of future projects	\$10,022
Special projects (Main Street)	\$21,901

Table 7  
General Fund debt

<b>Borrowing</b>	<b>Year</b>	<b>Amount borrowed</b>	<b>Term</b>
BP20-2018	2018	\$7,037,000	2038
BP22-2016	2016	\$908,000	2031
BO25-2016	2016	\$1,509,000	2031
BN23-2015	2015	\$306,000	2030
BM21-2015	2015	\$915,000	2030
BK15-2014	2014	\$836,000	2029
BI23-2013	2013	\$386,000	2023
BH28-2012	2012	\$93,000	2022
BG22-2012	2012	\$951,000	2027
BA21-2010	2010	\$61,000	2020
BA21-2009	2009	-	2019

## **WATER SUPPLY SERVICES**

The Town of Shediac has its own water supply service whereas the wastewater drainage services are managed by a regional organization, i.e. Greater Shediac Sewerage Commission (GSSC).

In 2019, the Town of Shediac invoiced 4,197 units of water within the municipality and 61 units outside the town (Shediac Cape).

The usage fee per unit for municipal water was \$365/year for 2019 and a rebate of \$34 was granted so long as the user paid his bill before March 31, 2019.

### **Water Supply Services**

Total expenditure: \$1,946,368

The expenditures include costs associated with administration and staff (\$507,500), processing and maintaining the water system (\$662,394). Additionally, \$800,000 was transferred in 2019 to the Water Capital Reserve Fund and \$2,800 was transferred to the Water Operating Reserve Fund.

During 2019, the Town also managed to recover bad debt losses for its water accounts in the amount of \$26,328.

Total expenditure: \$102,015

This category includes the interest on short- and long-term loans, principal repayment of the long-term debt, financing deficits of previous years and transfers to the reserve fund for future expenses.

financing deficits of previous years and transfers to the reserve fund for future expenses and capital expenditures.

In 2019, the municipality repaid \$132,000 of the principal of the debt and paid \$46,925 in interest. \$802,800 was transferred to the Investment Reserve Fund.

*Table 8*  
*Water Supply Services Fund debt*

<b>Borrowing</b>	<b>Year</b>	<b>Amount borrowed</b>	<b>Term</b>
BV19-2019	2019	\$1,400,000	2029
BQ22-2017	2017	\$488,000	2032
BO26-2016	2016	\$264,000	2031
BI24-2013	2013	\$103,000	2023
BH29-2012	2012	\$71,000	2022
BC17-2010	2010	\$15,000	2020



## **APPENDIX I**

### **2019 COUNCIL MEETING DATES AND ATTENDANCE**

**(See attached table)**

## APPENDIX II

2019 Audited Financial Statements  
(forthcoming)